

## EXECUTIVE ORDER NUMBER 12

**WHEREAS**, Alabama faces a projected \$273 million shortfall in the 2004-05 General Fund budget; and

**WHEREAS**, public cynicism and distrust of government have caused the people of Alabama to demand an end to duplication of government services, wasteful spending and corruption, and for government to be a better steward of tax dollars; and

**WHEREAS**, the present financial crisis requires designing a solution that will address the financial needs of the state while restoring the public trust in government;

**NOW THEREFORE**, based upon those considerations, and for other good and valid reasons which relate thereto, I, Bob Riley, Governor of the State of Alabama, by virtue of the authority vested in me by the Constitution and laws of the State of Alabama, do hereby create the Commission on Efficiency, Consolidation, and Funding (the "Commission").

**BE IT FURTHER ORDERED** that the Commission which will be appointed by and serve at the pleasure of the Governor, shall be comprised of respected Alabamians--including leaders in business and industry, legal experts, leaders in the academic community, former or current public officials, and others who represent Alabama's best and brightest.

**BE IT FURTHER ORDERED** that the Commission is to examine the general agencies and functions of state government, excluding education; to establish the essential purposes of government, to consolidate functions and agencies, to end duplication, to streamline processes, to cut costs, and to establish fair and effective funding mechanisms for necessary services.

**BE IT FURTHER ORDERED** that the Commission shall be divided into the five following committees:

- 1) Government Operations and Accountability;
- 2) Commerce;
- 3) Health and Human Services;
- 4) Environment and Natural Resources; and
- 5) Public Safety.

**BE IT FURTHER ORDERED** that the Commission will analyze state government and make recommendations for reform to the Commission as a whole.

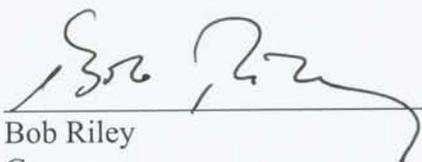
**BE IT FURTHER ORDERED** that a final report be delivered to the Governor no later than January 5, 2004, recommending legislation and other actions to increase accountability and efficiency in government, to consolidate and reorganize state government, to explore alternate financing mechanisms, and to shift non-essential services out of state government.

**BE IT FURTHER ORDERED** that the Governor may elect to appoint additional members to the Commission at any time.

**BE IT FURTHER ORDERED** that this Executive Order shall become effective immediately upon its execution and shall remain in effect until amended or modified by the Governor.

**DONE AND ORDERED** this 23rd day of October, 2003.



  
\_\_\_\_\_  
Bob Riley  
Governor

Attested:

  
\_\_\_\_\_  
Nancy L. Wootley  
Secretary of State